



**From:** Edmondson, Amy  
**Sent:** Friday, September 1, 2017 9:46 AM EDT  
**To:** Schlesinger, Len; Gilson, Stuart; Crispi, Angela  
**CC:** Cunningham, Jean  
**Subject:** FRB Update

Angela, Stu, and Len,

I wanted to update you briefly on where things stand with the Ben Edelman case. After our last meeting, and with the beginnings of a draft report underway, Paul reached out based on concerns a colleague had forwarded to him arising from a Wall Street Journal article. In it, the potential for conflict of interest in the legal profession was discussed, and one business school faculty member -- Ben -- was mentioned by name. While the article may have had it wrong, it was a reminder that a more careful look at Ben's outside activities -- including how he thinks about getting approval, whether they carry reputational risk, and how he discloses them -- seemed important.

More recently, Stu forwarded along two pieces about the American Airlines suit as well, which further emphasize the need (<http://viewfromthewing.boardingarea.com/2015/07/15/harvard-professor-who-went-after-chinese-restaurant-files-dot-complaint-against-american-airlines-for/> and <https://topclassactions.com/lawsuit-settlements/lawsuit-news/814089-american-airlines-class-action-lawsuit-challenges-bag-fees/>).

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So we're reaching out to Ben to ask for additional detail, and will do additional analysis based on his submission. Assuming that comes in next week, Jean will find us a time to reconvene shortly thereafter to discuss the findings. We'll soon be bumping up against the deadlines of the promotions process, and I know all our calendars get busier quickly.

Don't hesitate to reach out with any questions or concerns.

Best,

Amy

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Teaming: How organizations learn, innovate and compete in the knowledge economy (Jossey-Bass, 2012)