



From: Edmondson, Amy
Sent: Friday, September 1, 2017 3:25 PM EDT
To: Schlesinger, Len; Gilson, Stuart; Crispi, Angela
CC: Cunningham, Jean
Subject: Re: FRB Update

This writer makes a good point in his rhetorical question closing the article

'Edelman appears to pretend he's jousting at the windmills of consumer fairness, but could this possibly be the most important customer facing item to work on?'

Sent from my iPhone

Please excuse brevity and errors

On Sep 1, 2017, at 9:46 AM, Edmondson, Amy <aedmondson@hbs.edu> wrote:

Angela, Stu, and Len,

I wanted to update you briefly on where things stand with the Ben Edelman case. After our last meeting, and with the beginnings of a draft report underway, Paul reached out based on concerns a colleague had forwarded to him arising from a Wall Street Journal article. In it, the potential for conflict of interest in the legal profession was discussed, and one business school faculty member -- Ben -- was mentioned by name. While the article may have had it wrong, it was a reminder that a more careful look at Ben's outside activities -- including how he thinks about getting approval, whether they carry reputational risk, and how he discloses them -- seemed important.

More recently, Stu forwarded along two pieces about the American Airlines suit as well, which further emphasize the need (<http://viewfromthewing.boardingarea.com/2015/07/15/harvard-professor-who-went-after-chinese-restaurant-files-dot-complaint-against-american-airlines-for/> and <https://topclassactions.com/lawsuit-settlements/lawsuit-news/814089-american-airlines-class-action-lawsuit-challenges-bag-fees/>).

inally, after our last meeting, ^{Privileged}

^{Privileged}

So we're reaching out to Ben to ask for additional detail, and will do additional analysis based on his submission. Assuming that comes in next week, Jean will find us a time to reconvene shortly thereafter to discuss the findings. We'll soon be bumping up against the deadlines of the promotions process, and I know all our calendars get busier quickly.

Don't hesitate to reach out with any questions or concerns.

Best,

Amy

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Teaming: How organizations learn, innovate and compete in the knowledge economy (Jossey-Bass, 2012)